

# **Religare Health Trust**

Financial Results for the Quarter ended 31 December 2013 12 February 2014

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### **Disclaimer**

This presentation is focused on comparing actual results from the period from 1 October 2013 to 31 December 2013 ("3Q FY 2014") versus the projected figures for the financial year 2014. No other comparative figures will be presented as the acquisition of the Portfolio of RHT as well as listing on the Singapore Stock Exchange was completed on 19 October 2012.

This presentation may contain forward-looking statements that involve risks and uncertainties. Actual future performance, outcomes and results may differ materially from those expressed in forward-looking statements as a result of a number of risks, uncertainties and assumptions. Representative examples of these factors include (without limitation) general industry and economic conditions, interest rate trends, cost of capital and capital availability, competition from other developments or companies, shifts in expected levels of income and occupancy rate, changes in operating expenses (including employee wages, benefits and training), governmental and public policy changes and the continued availability of financing in the amounts and the terms necessary to support future business. Investors are cautioned not to place undue reliance on these forward-looking statements.

The Indian Rupee and Singapore Dollar are defined herein as "INR" and "S\$" respectively. Any discrepancy between individual amounts and total shown in this presentation is due to rounding. Unless otherwise stated, all Indian Rupee amounts in this set of slides have been translated into Singapore dollars based on the fixed exchange rate of ₹49.62 = S\$1.00.



# **Agenda**

Portfolio Highlights

Acquisition of Mohali Clinical Establishment

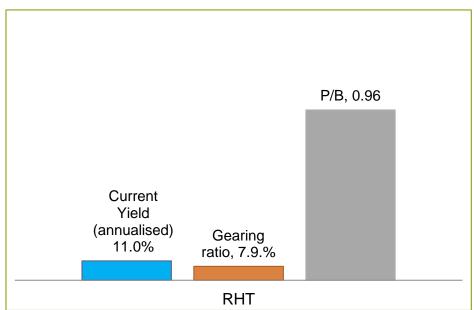
Growth Strategy

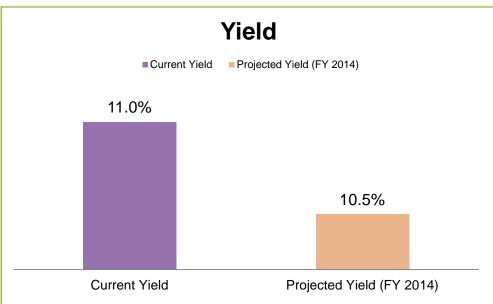
Peer Analysis



## **Financial Highlights**

- Distributable income 4.2% higher compared to the last quarter and 4.9% higher than projected
- DPU of 2.14 cents translates to an annualised yield of 11.0%
- Tighter cost controls helped improve the operating margin
- Hedging helps provide stability to Distribution





Both Current Yield and P/B are based on unit price of \$\$0.775 as at 31 December 2013

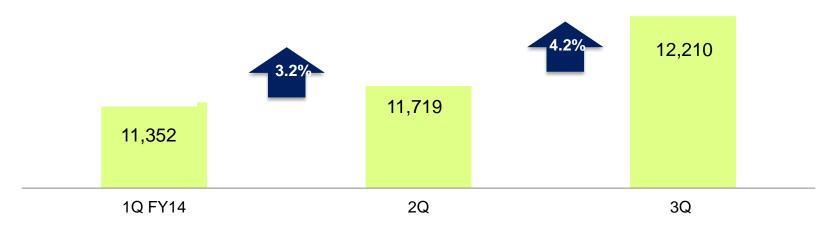
Figures for Current Yield and Projected Yield based on a total number of Common Units of 570,341,000 and results for the quarter ended 31 December 2013

P/B is based on NAV per unit of \$\$0.80 as of 31 December 2013

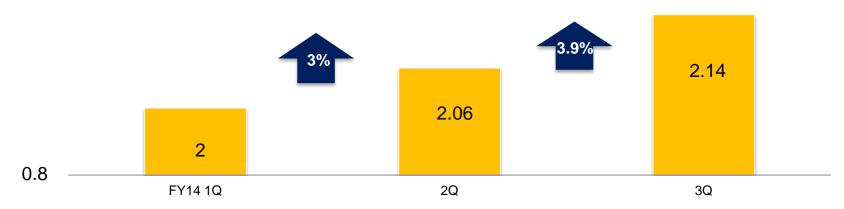


# **Continued growth in DPU**

## Distributable Income (S\$ '000)



# **DPU (Singapore Cents)**



# **Review of FY14 Quarter Comparisons**

| ^Actual FY14 3Q against Projected FY14 3Q   | Actual FY14 3Q  | Actual<br>FY14 2Q | Projected<br>FY14 3Q  |  |
|---|-----------------|-------------------|-----------------------|--|
| Total Revenue (S\$ '000)                    | 26,862          | 26,505            | 27,363                |  |
| Net Service and Hospital Income (S\$ '000)  | 15,843          | 15,394            | 16,529                |  |
| Distributable Income (S\$ '000)             | 12,210          | 11,719            | 11,651                |  |
| Actual FY14 3Q against Actual FY14 2Q       | Actual FY14 3Q  | Actual<br>FY14 2Q | Variance<br>(%)       |  |
| Total Revenue (S\$ '000)                    | 26,862          | 26,505            | 1.3                   |  |
| Net Service and Hospital Income (S\$ '000)  | 15,843          | 15,394            | 2.9                   |  |
| Distributable Income (S\$ '000)             | 12,210          | 11,719            | 4.2                   |  |
| *Actual FY14 YTD against Projected FY14 YTD | Actual FY14 YTD | Actual FY13 YTD   | Projected<br>FY14 YTD |  |
| Total Revenue (S\$ '000)                    | 81,339          | 21,932            | 82,089                |  |
| Net Service and Hospital Income (S\$ '000)  | 47,492          | 13,892            | 49,591                |  |
| Distributable Income (S\$ '000)             | 35,281          | 9,394             | 34,956                |  |

<sup>\*</sup>Exchange rate for actual FY14 YTD was S\$ 1 = ₹ 48.19, Exchange rate for actual FY13 YTD was S\$1 = ₹ 47.79. Exchange rate for projected FY14 YTD was S\$1 = ₹ 46.7



<sup>^</sup>Exchange rate for actual FY14 3Q was S\$ 1 = ₹ 49.62, Exchange rate for actual FY14 2Q was S\$1 = ₹ 49.69. Exchange rate for projected FY14 3Q was S\$1 = ₹ 46.7

# **Variance from Forecast Statement**

| For the quarter ended<br>31 December 2013 | Actual<br>S\$'000 | Projection<br>S\$'000 | Variance<br>S\$'000 |
|---|-------------------|-----------------------|---------------------|
| Service fee                               | 23,816            | 25,569                | (1,753)             |
| Hospital income                           | 1,800             | 1,311                 | 489                 |
| Other income                              | 1,246             | 483                   | 763                 |
| Total revenue                             | 26,862            | 27,363                | (501)               |
| Total service fee and hospital            |                   |                       |                     |
| expenses                                  | (11,019)          | (10,834)              | (185)               |
| Finance income                            | 195               | 5                     | 190                 |
| Finance expenses                          | (647)             | (566)                 | (81)                |
| Trustee-Manager fee                       | (1,310)           | (1,217)               | (93)                |
| Other trust expenses                      | (252)             | (368)                 | 116                 |
| Foreign exchange gain                     | 2,007             | -                     | 2,007               |
| Total expenses                            | (11,026)          | (12,980)              | 1,954               |
| Profit before changes in fair value       |                   |                       |                     |
| of financial derivatives                  | 15,836            | 14,383                | 1,453               |
| Fair value loss on financial              |                   |                       |                     |
| derivatives                               | (3,262)           | -                     | (3,262)             |
| Profit Before Taxes                       | 12,574            | 14,383                | (1,809)             |
| Taxes                                     | (5,026)           | (3,216)               | (1,810)             |
| Net Profit                                | 7,548             | 11,167                | (3,619)             |

FY14 30

### **Variance from Forecast Statement**

# For the quarter ended 31 December 2013

Net profit for the period attributable to unitholders of the Trust

#### **Distribution Adjustments:**

Impact of non-cash Straight Lining
Technology Renewal Fee
Depreciation and Amortisation
Amortisation of debt arrangement fee
Trustee-Manager Fees payable in Units
Foreign exchange differences
Deferred Tax

Total distributable income attributable to the unitholders of the Trust

| FY 14 3Q<br>Actual<br>S\$'000 | FY 14 3Q<br>Projection<br>S\$'000 | Variance<br>S\$'000 |
|-------------------------------|-----------------------------------|---------------------|
| 7,548                         | 11,167                            | (3,619)             |
| (2,888)<br>(151)              | (3,079)<br>(164)                  | 191<br>13           |
| 3,282<br>196                  | 2,794 <sup>°</sup><br>158         | 488<br>38           |
| 656<br>1,764                  | 608                               | 48<br>1,764         |
| 1,803                         | 167                               | 1,636               |
| 12,210                        | 11,651                            | 559                 |

## **Balance Sheet**

| For the quarter ended 31 December 2013        | 31-Dec-13<br>(S\$'000) | 31-Mar-13<br>(S\$'000) | Variance<br>(S'\$'000) |
|---|------------------------|------------------------|------------------------|
| Intangibles                                   | 142,547                | 149,594                | (7,047)                |
| PPE   | 589,765                | 666,107                | (76,342)               |
|   | 00.004                 | 05.000                 | 40.540                 |
| Other Long term Assets                        | 38,394                 | 25,882                 | 12,512                 |
| Long Term Liabilities                         | (142,842)              | (150,728)              | 7,886                  |
|   |                        |                        |                        |
| Net Current Assets                            | 8,214                  | 23,654                 | (15,440)               |
| Total Net Assets attributable to Unit Holders | 636,078                | 714,509                | (78,431)               |

# **Portfolio**



### Clinical Establishment Performance for quarter ended 31 December 2013

| Average <sup>^</sup> | FY 14 2Q | FY 14 3Q | %<br>increase |
|----------------------|----------|----------|---------------|
| ARPOB (INR Mn)       | 9.93     | 10.44    | 5.1%          |
| Occupancy            | 86%      | 78%      | (8%)          |

For the 3<sup>rd</sup> quarter, increase in ARPOB mainly due to income generated from the Mulund and Kalyan Clinical Establishment

#### Mulund CE

Price increase with effect from October 2013 onwards resulted in higher revenue generated

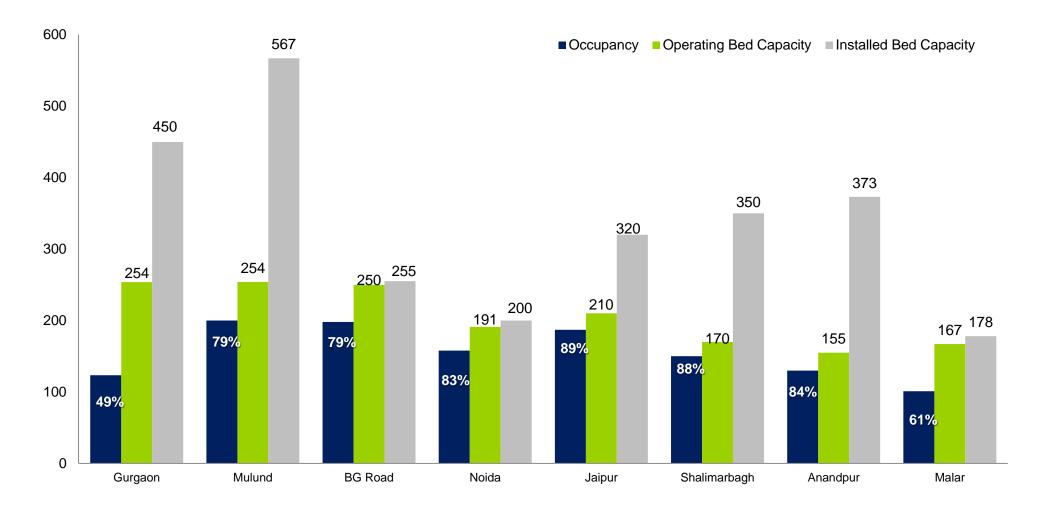
#### Kalyan CE

Increase in income due to revenue generated from Cardiology income and bypass surgeries

^excluding Gurgaon



### **Strong Portfolio Occupancy**





# **Current Portfolio for quarter ended 31 December 2013**

| Hospitals                | Operational Bed Capacity | Installed Bed Capacity |
|--------------------------|--------------------------|------------------------|
| Amritsar                 | 153                      | 166                    |
| Anandapur, Kolkata       | 155                      | 373                    |
| BG Road, Bengaluru       | 250                      | 255                    |
| Gurgaon                  | 254                      | 450                    |
| Faridabad                | 210                      | 210                    |
| Jaipur                   | 210                      | 320                    |
| Kalyan, Mumbai           | 49                       | 52                     |
| Malar, Chennai           | 167                      | 178                    |
| Mulund, Mumbai           | 254                      | 567                    |
| Nagarbhavi, Bengaluru    | 45                       | 62                     |
| Noida                    | 191                      | 200                    |
| Rajajinagar, Bengaluru   | 52                       | 52                     |
| Shalimar Bagh, New Delhi | 170                      | 350                    |
| Total                    | 2,164                    | 3,235                  |

# **Development Project Status**

|                              | Ludhiana  | BG Road   |
|------------------------------|---|---|
| Estimated Time of Completion | 2016  | 2016  |
| No. of Beds Planned          | 79  | 200   |
| Specialities                 | Obstetrics & Gynaecology, IVF services, Cosmetology, Neonatology, Health Checks   | Oncology, OT  |
| Current Status               | Government approval process has been initiated and will take at least a month.  Demolition work started on 6 January 2014 and will take 45 days to complete. Ground Breaking Ceremony was held on 16 January 2014 | Revised layout designs see an increase of 200 in Bed Capacity. Government approvals will take at least 3 months for approval. |
|                              | Priss La Se   |   |

Ground Breaking Ceremony held on 16 January 2014

# **Hedging - Foreign currency exposure**

RHT has hedged the following foreign exchange exposures

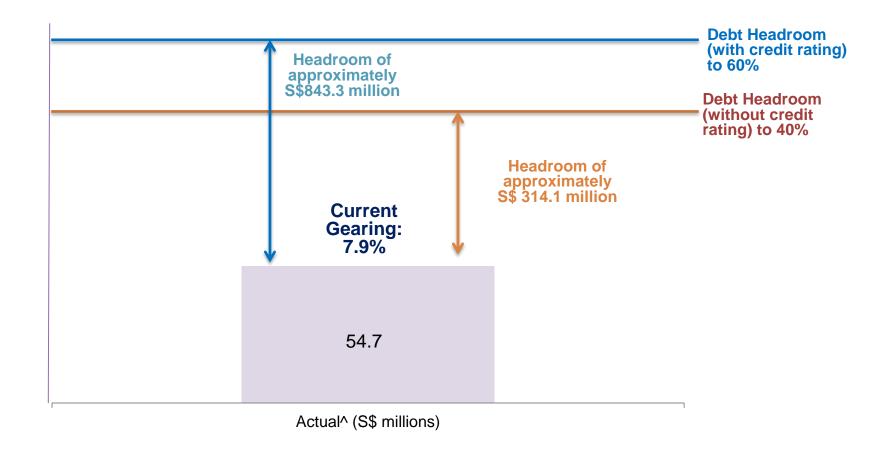
| Particulars               | Minimum Hedging (percentage to total exposure) |
|---------------------------|--|
| Semi-annual distributions | 100% (on one year forward basis)               |

### Forward contracts already entered

| Contracted rate    | Settlement |
|--------------------|------------|
| INR 47.79 to SGD 1 | 15-May-14  |
| INR 53.36 to SGD 1 | 05-Dec-14  |

## **Ample Debt Headroom Post Acquisition**

### Gearing remains low with ample headroom for future growth opportunities



# **About Mohali Clinical Establishment**



#### **Asset Overview**

| Fortis Hospital, Mohali                             |  |
|---|--|
| Operator  | Fortis Healthcare Limited ("Fortis")     |
| Nature of Interest                                  | Freehold                                 |
| Care Type   | Tertiary                                 |
| Operational Bed Capacity (as of 31 December 2013)   | 298                                      |
| Installed Bed Capacity (as of 31 December 2013)     | 355<br>(including new Oncology<br>block) |
| Independent Valuation as at 31 December 2013        | INR 2,867 million                        |
| Purchase Price^                                     | S\$ 58.1 million<br>(₹ 2,850 million )   |
| Breakdown of Purchase Price:                        |  |
| Sale Deed Consideration Business Transfer Agreement | ₹ 2,700 million                          |
| Consideration Asset Transfer Deed Consideration     | ₹ 38.8 million<br>₹ 111.5 million        |

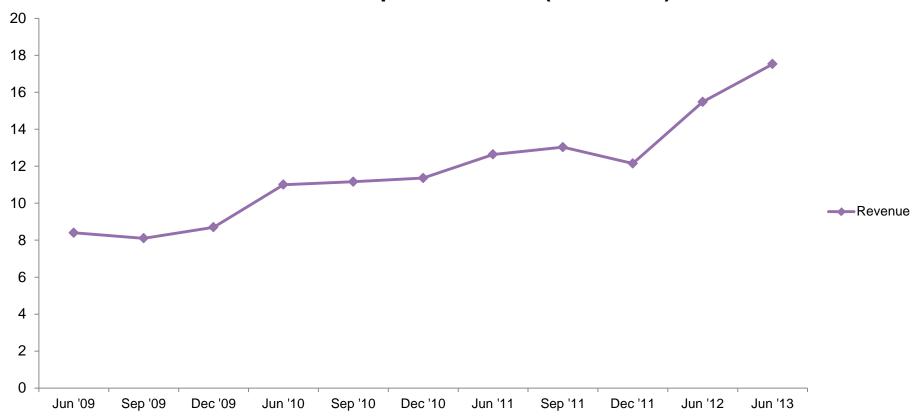
### **Investment Rationale**

- 1. An internationally accredited hospital in a strategic location in North India
- 2. A hospital with a proven financial performance and strong operations
- 3. Enhanced Cashflow Stability
- 15 years agreement with a fixed base service fee component in addition to growth upside with variable fee participation
- 4. Yield Accretive acquisition
- Positive impact on distributable income



# **Historical Financial Performance (Q-o-Q)**

### Mohali Hospital Revenue (S\$ million)



#### Average operating margin for the quarters above ~ 23.2%

Note: Figures for quarters ending March are not available as Fortis releases full year figures in March.

Figure for September 2012 and December 2012 were not publicly released by Fortis.

Revenue has been converted at SGD 1 = ₹49.62 as of 31 December 2013

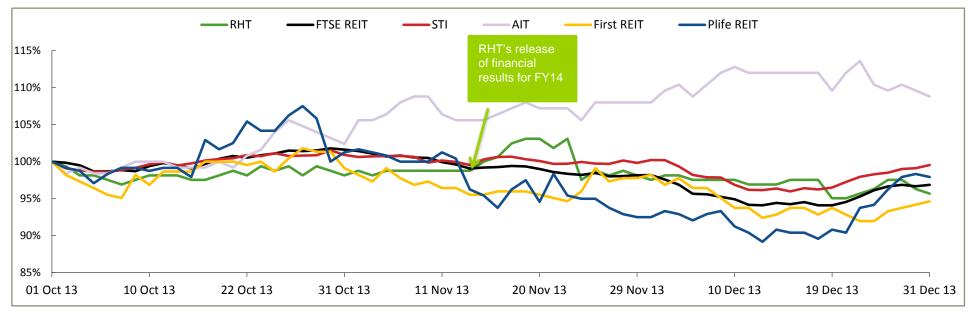
Source: Results presentation slides from Fortis website



# **Peer Analysis**



# **Unit Price Performance**

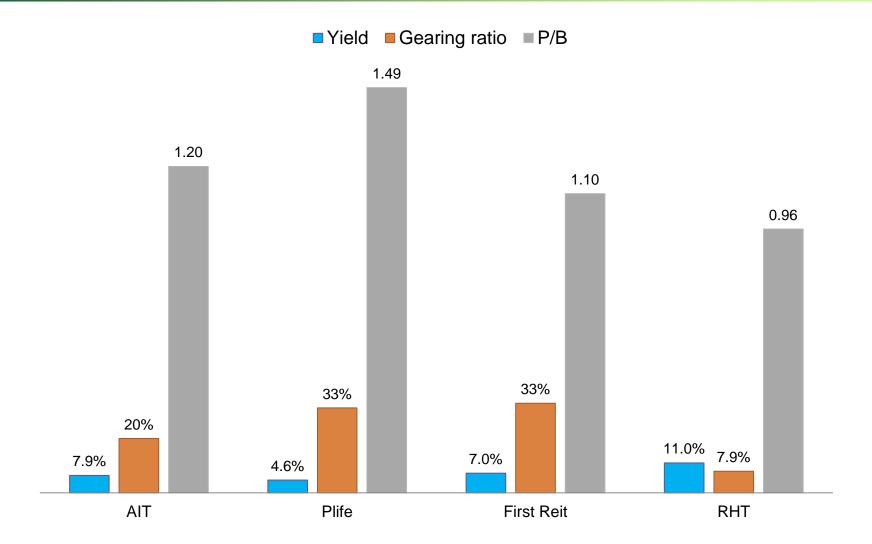


| Name                                  | Currency | Last Price | Open  | Close | Change (%) | Total Volume* | Daily Average<br>Volume* |
|---------------------------------------|----------|------------|-------|-------|------------|---------------|--------------------------|
| Religare Health Trust                 | SGD      | 0.775      | 0.795 | 0.775 | (2.52)     | 97,840,000    | 1,553,016                |
| First Real Estate Investment<br>Trust | SGD      | 1.06       | 1.11  | 1.06  | (4.50)     | 58,314,000    | 925,619                  |
| Ascendas India Trust                  | SGD      | 0.68       | 0.625 | 0.68  | 8.80       | 53,540,000    | 849,841                  |
| Parkway Life REIT                     | SGD      | 2.35       | 2.32  | 2.35  | 1.29       | 21,987,000    | 349,000                  |

Source: Miragle

Figures as of 31 December 2013

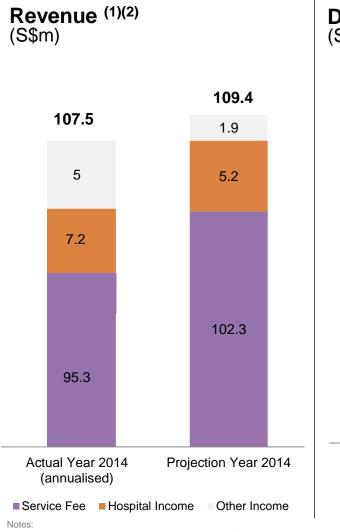
# **Comparative Analysis – Financial Analysis**

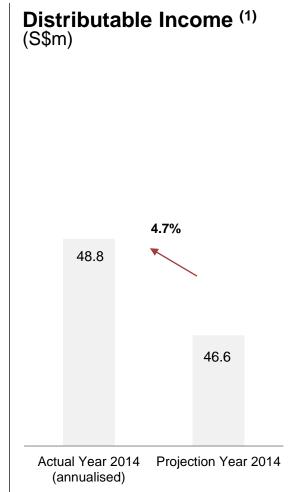


Yield figures as at 13 January 2014 (OCBC Investment Research Weekly SREITs), Gearing figures are as announced by respective REIT/BT RHT figures based on actual numbers, annualised yield and using share price of \$0.775 as at 31 December 2013

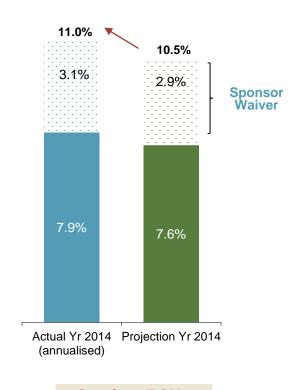
P/B is based on NAV per unit of S\$0.80 as of 31 December 2013

## **Financial Projection FY2014**





### DPU Yield (3)



**Gearing: 7.9%** 

- (1) Exchange rate for annualised actual FY14 was S\$ 1 = ₹ 49.62, Exchange rate for projected FY14 was S\$1 = ₹ 46.7
- (2) Includes straight lining of Base Service Fee.
- (3) DPU calculated based on unit price of S\$ 0.775 as at 31 December 2013
- 4) Annualised figures based on results for the quarter ended 31 December 2013

# Appendix



### **Awards & Accolades**

- Fortis Jaipur awarded 'Six Sigma Healthcare Excellence Awards 2013' for Best Hospital in Patient Care, Best Hospital in Patient Safety and Best Hospital in Quality Initiatives.
- Fortis Hospital, Anandpur has been ranked as No.2 Best Hospital in Multi-specialty category in Kolkata in a survey conducted by AC Nielson for The Week Magazine (Source: Fortis 3Q FY14 Presentation slides)
- Fortis Hospital, Bannerghatta Road (BG Road), Bengaluru, has been ranked No. 4 on the 2013 World's Best Hospitals list for Medical Tourists.
  - The hospital has been recognised for the fourth consecutive year by the Medical Travel Quality Alliance (MTQUA).
- Fortis Healthcare Ltd has been conferred with the 'Best Integrated Healthcare' award for 2013 by Today's Traveller.

## Fortis – a stronger balance sheet

#### □ Sale of international assets in 2013

- ✓ Australia- Dental Corp for AUD 270 million
- ✓ Vietnam- Hoan My Medical Medical Corp for US\$80 million
- ✓ Hong Kong- Quality Healthcare for US\$355 million

### □ Public Issue of Foreign Currency Convertible Bonds (FCCBs)

✓ Issue of US\$30 million listed on Singapore Exchange Ltd (SGX)

### ☐ International Financial Corporation (IFC)

✓ Invested a total of US\$100 million through a mix of preferential allotment and FCCBs

### □ Preferential Allotment of Equity Shares – Standard Chartered

- √ 3.7 million equity shares to Standard Chartered Pvt Equity Mauritius III (SCPE)
- ✓ US\$5.5 million raised

#### □ Gearing

✓ Net Debt-to-Equity ratio stood at 0.2 (Dec'13) vs 0.6(Sep '13)¹

<sup>&</sup>lt;sup>1</sup> Source: Fortis Q3 FY14 Presentation Slides

### **Fee Structure**

### Performance based management fees designed to align Management's interests with Unitholders

#### Base fee

- 0.4% p.a. of the value of the Trust Property
- 50% to be paid in Units (1)

#### Performance fee

- 4.5% p.a. of <u>Distributable Income</u> (2)
- 50% to be paid in Units (1)

#### Acquisition / divestment fee

- 0.5% 1.0% of acquisition price
- 0.5% of the sale price (Divestment to 3<sup>rd</sup> party)
- No divestment fee (Divestment to Sponsor)

#### **Development fee**

- 2.0% of total development project costs
- Payable in the form of cash and/ or units

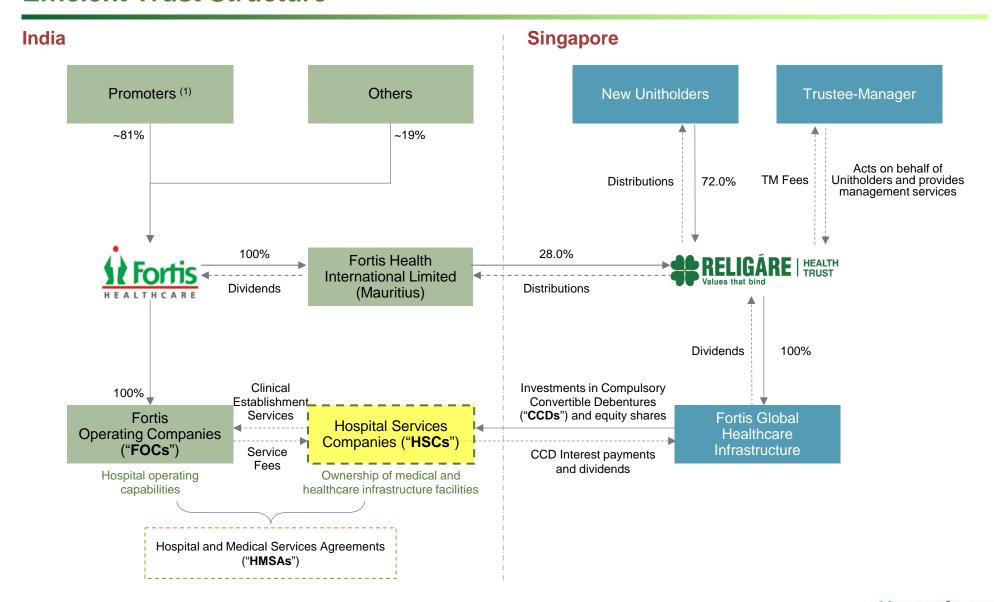
#### **Asset management fee**

- 1.0% of gross revenue
- Paid quarterly in arrears
- No asset management fee paid for assets operated by Sponsor

For the Forecast Year 2013 and Projection Year 2014

Distributable Income means the distributable amount determined by the Trustee-Manager in accordance with the terms of the Trust Deed to be distributable for the relevant distribution period (pro-rated if applicable based on the number of months the relevant financial quarter bears to such distribution period).

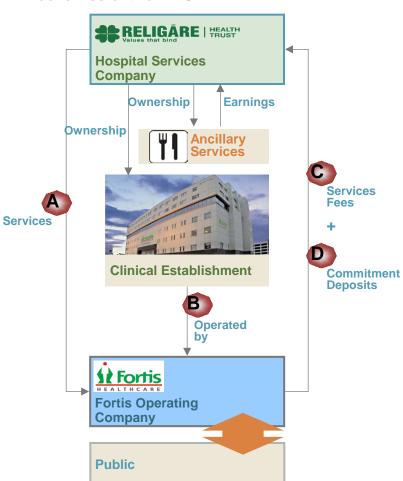
### **Efficient Trust Structure**



## **Income Secured Through Long Term Working Agreements**

Prior to listing, the Hospital Services Companies ("HSCos") will enter into Hospital and Medical Services Agreements ("HMSAs") with the Fortis Operating Companies ("FOCs") to operate the healthcare infrastructure assets (1).

#### **Mechanics of the HMSA**



#### **Key Terms of the HMSA**

| Term of<br>Agreement         | <ul> <li>15 years with option to extend by another 15 years by mutual consent</li> </ul>   |
|------------------------------|--|
| Primary Obligations of HSCos | <ul> <li>Making available and maintaining the Clinical Establishments</li> <li>Provision of outpatient services</li> <li>Provision of radio diagnostic services</li> </ul>   |
| Primary Obligations of FOCs  | <ul> <li>Provision of healthcare services at the Clinical Establishments</li> <li>Pay to HSCos the Services Fees and Commitment Deposits</li> </ul>  |
| Services Fee                 | <ul> <li>Base Service Fee         <ul> <li>Increased by 3% p.a.</li> <li>Upward revision for any capex / expansion</li> <li>Provision for capex to replace medical equipment ("Technology Renewal Fee") added to Base Fee (2)</li> <li>HSCos entitled to request for an advance of up to 60% of the Base Service Fee</li> </ul> </li> <li>Variable Service Fee         <ul> <li>7.5% of the operating income of the FOC</li> </ul> </li> </ul> |
| Commitment Deposits          | FOC to pay to HSCo 25% of cost for expansions of capacity / modification of Fortis Hospitals as an interest free refundable commitment deposit   |

Thank You

